RANKIN COUNTY HOSPITAL

ANNUAL REVIEW FOR CAH DESIGNATION YEAR ENDING 09/30/2015

NUMBER OF PATIENTS DURING THE YEAR 10/1/14- 09/30/15:

ACUTE CARE_35	EMS TRANSFERS220	
ER906	EMS 911 TRANSPORTS98	
CLINIC2450		
SWING-BED14		

Rankin County Hospital is a 15 bed critical access hospital located in Upton county Texas. It provides acute, swing bed, emergency room, clinic, and EMS services for Upton County. The District completed a 25 million dollar construction project in July for the hospital and in August for the wellness center. The hospital completed its move in July to the new location at 1611 Spur 576. Medicare and Texas Department of health were informed of the change in practice site and a new state license was issued.

RCHD went through a major turnover in executive staff this year. The CEO and CFO resigned during the year. A consulting firm was brought in to temporarily cover the positions. A team of experienced hospital executives were recruited and employed in September. This includes Jim Horton, CEO, Leticia Fox, CFO, and Kathy Parker, Business Office Manager. We look forward to stability in our executive positions because we know stability, expertise, and continuity lead to success.

Financially the District has projected patient revenues of \$ 2,977,000 and non-patient revenue of \$ 7,000,000 which includes District tax dollars for Maintenance, Operations and Bond payments. Expenses were projected to be \$ 9,300,000 with an increase in net position of projected \$ 600,000.

The hospital's EMS service increased its presence in the region by adding one full-time crew, now maintaining two full-time crews around the clock. As EMS funding has diminished in several of our surrounding counties, other area hospitals have called our EMS service to take their transfers. We are currently reviewing the financial viability of using our EMS service to provide services in surrounding counties. We are proud to be the premier EMS service in the Trans-Pecos region.

The Board of Directors continues to function with 1 vacancy which was caused upon the death of 1 member. The issue should be resolved during November with the election process. Staffing has remained at acceptable levels in all areas of the District with the aforementioned variances.

Rankin County Hospital District continues to meet the health care needs of the citizens within the boundaries of the District in its function as a Critical Access Hospital. We are currently undergoing strategic planning to refine our mission, develop our vision, and set short-term and long-term goals. We are excited about our future and look forward to improving the quality of life in the communities we serve.

Respectfully submitted,

Jim Horton, CEO

Rankin County Hospital District